

Weatherization Crew Leader Job Task Analysis

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1 National Renewable Energy Laboratory 2 Castle Worldwide Inc.

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Introduction

The National Renewable Energy Laboratory (NREL) is contracted by the U.S. Department of Energy (DOE) Weatherization Assistance Program (WAP) to develop and maintain the resources under the Guidelines for Home Energy Professionals (GHEP) project. The purpose of the GHEP project is to increase the quality of work conducted for residential energy retrofits in the United States through the WAP network and other residential retrofit programs, NREL was tasked with developing GHEP resources that include the standard work specifications (SWS) and four advanced, competency-based home energy professionals (HEP) personnel certifications. Beginning in 2010 and continuing today, NREL has recruited more than 40 volunteer subject matter experts (SME) from the WAP network and the home performance industry to serve on committees to develop certification schemes and their requisite job task analysis (JTA) as the foundation of standardized certification and training programs.

As part of the GHEP strategy to increase the quality of work conducted for single-family, residential energy-efficiency retrofits, the HEP JTAs are used as the foundation for quality training programs and trainers. Accredited training programs ensure that individuals receive the proper training to do the quality work that is defined in the SWS. DOE contracted with the Interstate Renewable Energy Council (IREC) to develop an accreditation for energy-efficiency training programs based on the HEP JTAs. This accreditation is a third-party validation that an organization is qualified to teach the knowledge, skills, and abilities (KSA) outlined in the JTAs. This accredited training component of the GHEP project guarantees the existence and availability of high-quality standardized training programs within the home energy upgrade industry.

Definition of a Job Task Analysis

A JTA is a foundation for any valid credentialing program and helps identify the core knowledge areas, critical work functions, and/or skills typically found across a representative sampling of current practitioners or job incumbent workers. Empirical results from a job analysis provide examinees and the public with a valid, reliable, fair, and realistic assessment that reflects the knowledge, skills, and abilities required to competently perform a job.

Background

It is industry best practice to update a JTA approximately every 5 years. As part of the Crew Leader update effort in 2018, it was decided that the Retrofit Installer Technician (RIT) and Crew Leader (CL) JTA's would be combined into one comprehensive CL JTA. Combining the two JTA's stemmed from the fact that CLs regularly perform the same tasks as RITs, and CLs must be able to train RITs, in addition to the CL's supervisory tasks. Therefore, all knowledge and tasks that apply to RITs also apply to CLs.

The solution was to include the RIT role within the comprehensive CL JTA through the development of RIT badges. RIT badges would correspond to the tasks associated with the RIT role within the CL JTA. Completion of all RIT badges could be a prerequisite for CL exam, and candidates could earn badges in two ways either on the job, via a qualified supervisor, or by completing training and tasks at an accredited Weatherization Assistance Program (WAP) training center.

Crew Leader Job Task Analysis Revision

A committee of 18 SMEs assembled by DOE and NREL met with trained psychometricians to delineate the roles of CL and RIT. The results of these meetings were used to update the CL JTA, create RIT badges which correspond to tasks within the CL JTA, and to create an exam blueprint. The existing RIT and CL JTAs were combined, reviewed, and revised to ensure that the knowledge and abilities measured by the CL examination reflect current practice in the field. In the fall of 2018, an online validation was performed to verify the results of the JTA and to finalize the examination blueprint. Ninety-five crew leaders from across the United States responded to the questionnaire.

Job Scope and Description

In addition to the CL JTA, the committee reviewed and combined the job scope and description for the CL into one comprehensive CL job description. The revised CL job description is as follows:

"A Crew Leader is responsible for supervising and assisting in the retrofitting activities specified in the scope of work. He or she is responsible for interacting with the client plus managing personnel and materials on the job site in a safe and effective manner. The Crew Leader is responsible for quality control, testing procedures, documentation, and conducting a walk through in preparation that all work is completed in a satisfactory manner."

Below is the final JTA with associated KSAs, integrated with the exam blueprint. If an entity wishes to create an exam based on the JTA, the exam blueprint is used to identify the percentage of exam questions dedicated to each Domain and Task.

Identifier	Content Area	Exam Weight
D1.	Domain 1: Develop Plan to Execute Scope of Work	16.5%
D1.T1	Task 1: Identify materials and staffing needs.	3.9%
	Knowledge of:	
D1.T1.K1	Safety protocols	
D1.T1.K2	Code compliance	
D1.T1.K3	Scope of work	
D1.T1.K4	Manufacturer specifications	
D1.T1.K5	Materials required	
D1.T1.K6	Personnel required	
D1.T1.K7	Physical parameters of the job	
D1.T1.K8	Schedule changes	
D1.T1.K9	Resources	
D1.T1.K10	SDS (Safety Data Sheet)	

Final Crew Leader JTA and Examination Blueprint

Identifier	Content Area	Exam Weight
	Ability to:	
D1.T1.A1	Review and interpret scope of work	
D1.T1.A2	Integrate information from multiple sources	
D1.T1.A3	Assess crew and contractor capabilities	
D1.T1.A4	Estimate time required to complete each component of scope of work	
D1.T1.A5	Identify, select, and organize materials to complete scope of work	
D1.T1.A6	Estimate materials required	
D1.T1.A7	Determine appropriate tools and equipment to complete job	
D1.T1.A8	Track maintenance of tools and equipment	
D1.T1.A9	Report missing or deficient tools and materials	
D1.T2	Task 2: Prepare homeowner/occupants for the scope of work.	3.9%
	Knowledge of:	
D1.T2.K1	Safety protocols	
D1.T2.K2	Code compliance	
D1.T2.K3	Scope of work	
D1.T2.K4	Job site logistics	
	Ability to:	
D1.T2.A1	Clearly communicate scope of work to a layperson	
D1.T2.A2	Provide documentation as needed	
D1.T2.A3	Review installation procedures	
D1.T2.A4	Identify preexisting conditions	
D1.T2.A5	Review scope of work	
D1.T2.A6	Identify potential hazards to the client that may occur during work installation and determine plan to avoid them	
D1.T3	Task 3: Determine readiness of the job site for the scope of work.	3.6%
	Knowledge of:	
D1.T3.K1	Safety protocols	
D1.T3.K2	Code compliance	
D1.T3.K3	Scope of work	
D1.T3.K4	Job site specifications	
D1.T3.K5	Prior hazards or barriers	
	Ability to:	
D1.T3.A1	Confirm materials match work specifications	
D1.T3.A2	Identify materials and methods needed for job	

Identifier	Content Area	Exam Weight
D1.T3.A3	Review scope of work	
D1.T3.A4	Confirm approval for state of work	
D1.T3.A5	Confirm completion of prerequisite work	
D1.T4	Task 4: Identify work site safety hazards and inform crew of safety requirements.	5.1%
	Knowledge of:	
D1.T4.K1	Safety protocols	
D1.T4.K2	Manufacturer specifications	
D1.T4.K3	Code compliance	
D1.T4.K4	Scope of work	
	Ability to:	
D1.T4.A1	Assign safety responsibilities	
D1.T4.A2	Identify safety hazards	
D1.T4.A3	Conduct an effective safety meeting	
D2	Domain 2: Prepare and Maintain Job Site	20.0%
D2.T1	Task 1: Locate and verify access to specific work areas.	3.5%
	Knowledge of:	
D2.T1.K1	Job site specifics	
D2.T1.K2	Scope of work	
	Ability to:	
D2.T1.A1	Review the scope of work and job requirements	
D2.T1.A2	Confirm approval for start of work	
D2.T1.A3	Work with crew lead to get access to areas (moving personal belongings, getting into crawl space, etc.)	
D2.T1.A4	Create and/or repair access to work areas	
D2.T2	Task 2: Protect interior/exterior of house (e.g. with drop cloths, poly, Tyvek booties, pressurizations).	4.3%
	Knowledge of:	
D2.T2.K1	Job site specifics	
D2.T2.K2	Hazard containment	
D2.T2.K3	Safe practices	
D2.T2.K4	Scope of work	
D2.T2.K5	Drop cloths, tack mats	
	Ability to:	
D2.T2.A1	Protect occupant belongings/property	
D2.T2.A2	Follow safe practices	

Identifier	Content Area	Exam Weight
D2.T3	Task 3: Set up tools.	4.4%
	Knowledge of:	
D2.T3.K1	Safety protocols	
D2.T3.K2	Manufacturer specifications	
D2.T3.K3	Scope of work	
	Ability to:	
D2.T3.A1	Properly stage tools	
D2.T3.A2	Verify operational status	
D2.T3.A3	Report deficiencies	
D2.T4	Task 4: Set up materials.	3.7%
	Knowledge of:	
D2.T4.K1	Job site specifics	
D2.T4.K2	Safety protocols	
D2.T4.K3	Scope of work	
	Ability to:	
D2.T4.A1	Maintain integrity of materials	
D2.T4.A2	Report deficiencies	
D2.T5	Task 5: Report out of scope preexisting conditions	4.1%
	Knowledge of:	
D2.T5.K1	General construction	
D2.T5.K2	Scope of work	
	Ability to:	
D2.T5.A1	Identify and report preexisting condition (aesthetic/structural)	
D3	Domain 3: Implement Scope of Work	37.8%
D3.T1	Task 1: Identify and report potential combustible safety hazards.	5.3%
	Knowledge of:	
D3.T1.K1	Combustion appliance exhaust venting systems	
D3.T1.K2	Safety protocols	
D3.T1.K3	Manufacturer specifications	
D3.T1.K4	Ventilation systems	
D3.T1.K5	Heat producing devices	
D3.T1.K6	Applicable building science	
	Ability to:	
D3.T1.A1	Identify and report potential safety issues	

Identifier	Content Area	Exam Weight
D3.T2	Task 2: Install roof penetrations and weatherproofing.	3.8%
	Knowledge of:	
D3.T2.K1	Safety protocols	
D3.T2.K2	General carpentry	
D3.T2.K3	Code compliance	
D3.T2.K4	Manufacturer specifications	
D3.T2.K5	Tools	
D3.T2.K6	Materials	
D3.T2.K7	Roofing components	
D3.T2.K8	Applicable building science	
	Ability to:	
D3.T2.A1	Gather required materials to complete the task	
D3.T2.A2	Gather required tools to complete the task	
D3.T2.A3	Identify and repair leak sources	
D3.T2.A4	Remove roofing system	
D3.T2.A5	Install attic ventilation	
D3.T2.A6	Flash new penetrations	
D3.T3	Task 3: Rough in mechanical ventilation systems.	3.4%
	Knowledge of:	
D3.T3.K1	Safety protocols	
D3.T3.K2	Tools	
D3.T3.K3	Materials	
D3.T3.K4	Framing basics	
D3.T3.K5	Manufacturer specifications	
D3.T3.K6	Penetration locations and water proofing	
D3.T3.K7	Applicable building science	
	Ability to:	
D3.T3.A1	Gather required materials to complete the task	
D3.T3.A2	Gather required tools to complete the task	
D3.T3.A3	Identify electrical safety components and hazards	
D3.T3.A4	Identify plumbing safety components and hazards	
D3.T3.A5	Remove old equipment	
D3.T3.A6	Cut openings in building materials	
D3.T3.A7	Install venting system and vent terminations	

Identifier	Content Area	Exam Weight
D3.T3.A8	Install, air seal, and insulate duct	
D3.T3.A9	Identify when installation is complete	
D3.T4	Task 4: Assist with mechanical systems upgrades.	2.9%
	Knowledge of:	
D3.T4.K1	Safety protocols	
D3.T4.K2	Job site specifics	
D3.T4.K3	Manufacturer specifications	
D3.T4.K4	Code compliance	
D3.T4.K5	Duct installation and sealing requirements	
D3.T4.K6	Duct systems and air flow basics	
D3.T4.K7	Sheet metal basics	
D3.T4.K8	Tools	
D3.T4.K9	Materials	
D3.T4.K10	Applicable building science	
	Ability to:	
D3.T4.A1	Identify electrical safety components and hazards	
D3.T4.A2	Identify plumbing safety components and hazards	
D3.T4.A3	Gather required materials to complete the task	
D3.T4.A4	Gather required tools to complete the task	
D3.T4.A5	Identify fuel system components	
D3.T4.A6	Assist in removal of old equipment	
D3.T4.A7	Rough in openings in building	
D3.T4.A8	Repair, air seal, and insulate ducted distribution systems	
D3.T4.A9	Assist in installation of combustion vent system exhaust	
D3.T4.A10	Clean/replace air filters	
D3.T5	Task 5: Install air sealing measures.	3.7%
	Knowledge of:	
D3.T5.K1	Safety protocols	
D3.T5.K2	Code compliance	
D3.T5.K3	Manufacturer specifications	
D3.T5.K4	Material capability, durability, and strength	
D3.T5.K5	Building envelope	
D3.T5.K6	Scope of work	
D3.T5.K7	Applicable building science	

Identifier	Content Area	Exam Weight
D3.T5.K8	Tools	
D3.T5.K9	Materials	
D3.T5.K10	How a blower door is used to determine building air leakage and identify envelope leaks and bypasses	
00.10.1(10	Ability to:	
D3.T5.A1	Identify electrical safety hazards	
D3.T5.A2	Identify plumbing safety hazards	
D3.T5.A3	Identify leaks and bypasses in the building envelope	
D3.T5.A4	Gather required materials to complete the task	
D3.T5.A5	Gather required tools to complete the task	
D3.T5.A6	Block large openings	
D3.T5.A7	Seal leaks and bypasses in the building envelope	
D3.T5.A8	Verify that air sealing is effective	
D3.T5.A9	Remove and replace insulation	
D3.T6	Task 6: Install or repair vapor retarders.	3.1%
	Knowledge of:	
D3.T6.K1	Safety protocols	
D3.T6.K2	Manufacturer specifications	
D3.T6.K3	Tools	
D3.T6.K4	Materials	
D3.T6.K5	Code compliance	
D3.T6.K6	Scope of work	
D3.T6.K7	Moisture source identification and control	
D3.T6.K8	Applicable building science	
	Ability to:	
D3.T6.A1	Identify plumbing safety components and hazards	
D3.T6.A2	Remove all organic/inorganic materials	
D3.T6.A3	Gather required materials to complete the task	
D3.T6.A4	Gather required tools to complete the task	
D3.T6.A5	Install vapor retarder and seal joints and seams	
D3.T6.A6	Report moisture concerns	
D3.T7	Task 7: Install insulation.	3.9%
	Knowledge of:	
D3.T7.K1	Blower door testing	
D3.T7.K2	Building envelope	

Identifier	Content Area	Exam Weight
D3.T7.K3	Code compliance	
D3.T7.K4	Coverage charts	
D3.T7.K5	Dense pack procedures	
D3.T7.K6	Depth markers	
D3.T7.K7	Drainage planes	
D3.T7.K8	Drill access points	
D3.T7.K9	Ducted distribution systems	
D3.T7.K10	Framing	
D3.T7.K11	General carpentry	
D3.T7.K12	Heat producing devices	
D3.T7.K13	Installation techniques	
D3.T7.K14	Insulation equipment	
D3.T7.K15	Limitations of components	
D3.T7.K16	Manufacturer specifications	
D3.T7.K17	Probing techniques	
D3.T7.K18	R-values	
D3.T7.K19	Safety protocols	
D3.T7.K20	Scope of work	
D3.T7.K21	Testing procedures	
D3.T7.K22	Type of building structures	
D3.T7.K23	Types of insulation materials and when to use them	
D3.T7.K24	Applicable building science	
	Ability to:	
D3.T7.A1	Gather required materials to complete the task	
D3.T7.A2	Gather required tools to complete the task	
D3.T7.A3	Operate insulation equipment	
D3.T7.A4	Install insulation dams	
D3.T7.A5	Compare material use to coverage required (bags consumed)	
D3.T7.A6	Confirm air sealing is complete	
D3.T7.A7	Confirm building component integrity	
D3.T7.A8	Confirm clearance to combustibles	
D3.T7.A9	Confirm electrical is flagged	
D3.T7.A10	Confirm exhaust fans are ducted to outside and insulated	
D3.T7.A11	Confirm HVAC duct work is intact, sealed, supported, and insulated	

Identifier	Content Area	Exam Weight
D3.T7.A12	Confirm vertical insulation	
D3.T7.A13	Fill all cavities	
D3.T7.A14	Fine tune machine for application (density)	
D3.T7.A15	Gain access to all building cavities, locate all horizontal blocks	
D3.T7.A16	Identify electrical safety components and hazards	
D3.T7.A17	Identify plumbing safety components and hazards	
D3.T7.A18	Install baffles, blocking, platforms, and insulation dams	
D3.T7.A19	Install horizontal insulation	
D3.T7.A20	Install vertical insulation	
D3.T7.A21	Locate drill points	
D3.T7.A22	Maintain rated R values	
D3.T7.A23	Plug hole, patch weather barrier, put siding back, seal openings, caulk joints	
D3.T7.A24	Remove and replace various types of siding	
D3.T7.A25	Verify appropriate density	
D3.T8	Task 8: Install windows and doors.	2.6%
	Knowledge of:	
D3.T8.K1	Safety protocols	
D3.T8.K2	Manufacturer specifications	
D3.T8.K3	Code compliance	
D3.T8.K4	Scope of work	
D3.T8.K5	Drainage planes	
D3.T8.K6	Weatherproofing/flashing techniques	
D3.T8.K7	General carpentry	
D3.T8.K8	Tools	
D3.T8.K9	Materials	
D3.T8.K10	Window and door types	
D3.T8.K11	Vapor barriers	
D3.T8.K12	Applicable building science	
	Ability to:	
D3.T8.A1	Gather required materials to complete the task	
D3.T8.A2	Gather required tools to complete the task	
D3.T8.A3	Remove old windows and doors	
D3.T8.A4	Check and install weatherproofing/ flashing	
D3.T8.A5	Install air barrier and ensure drainage	

Identifier	Content Area	Exam Weight
D3.T9	Task 9: Install baseload measures.	2.5%
	Knowledge of:	
D3.T9.K1	Safety protocols	
D3.T9.K2	Manufacturer specifications	
D3.T9.K3	Code compliance	
D3.T9.K4	Scope of work	
D3.T9.K5	Tools	
D3.T9.K6	Materials	
D3.T9.K7	Applicable building science	
	Ability to:	
D3.T9.A1	Gather required materials to complete the task	
D3.T9.A2	Gather required tools to complete the task	
D3.T9.A3	Follow manufacturer specifications	
D3.T10	Task 10: Identify and report deviations from scope of work.	3.0%
	Knowledge of:	
D3.T10.K1	Scope of work	
D3.T10.K2	Applicable building science	
	Ability to:	
D3.T10.A1	Identify deviation	
D3.T10.A2	Report deviation	
D3.T10.A3	Request direction for modified scope of work	
D3.T10.A4	Implement modified scope of work	
D3.T11	Task 11: Clean all debris and work materials from the job site.	3.8%
	Knowledge of:	
D3.T11.K1	Safety protocols	
D3.T11.K2	Hazard containment and disposal procedures	
D3.T11.K3	Recyclable materials	
D3.T11.K4	Materials SDS (Safety Data Sheet)	
D3.T11.K5	Tool inventory	
D3.T11.K6	Applicable building science	
	Ability to:	
D3.T11.A1	Remove containment	

Identifier	Content Area	Exam Weight
D4	Domain 4: Manage Project	18.8%
D4.T1	Task 1: Conduct diagnostic testing.	4.4%
	Knowledge of:	
D4.T1.K1	Safety protocols	
D4.T1.K2	Manufacturer specifications	
D4.T1.K3	Code compliance	
D4.T1.K4	Scope of work	
D4.T1.K5 D4.T1.K6	Diagnostic equipment testing procedures When tests are necessary, e.g., conducting combustion safety test-out after any work that might impact draft, before leaving house	
	Ability to:	
D4.T1.A1	Perform blower door air leakage testing	
D4.T1.A2	Perform combustion safety testing	
D4.T1.A3	Conduct IR scans	
D4.T1.A4	Conduct room to room pressure testing	
D4.T1.A5	Interpret and document the testing results	
D4.T1.A6	Compare results to jurisdiction requirements	
D4.T2	Task 2: Adjust scope of work as needed to reflect current conditions.	3.1%
	Knowledge of:	
D4.T2.K1	Safety protocols	
D4.T2.K2	Code compliance	
D4.T2.K3	Scope of work	
D4.T2.K4	Building techniques	
D4.T2.K5	Building science	
D4.T2.K6	Building materials	
D4.T2.K7	Required forms and documentation	
	Ability to:	
D4.T2.A1	Document changes or agreements with responsible party in writing as necessary	
D4.T2.A2	Interpret scope of work	
D4.T2.A3	Integrate information from multiple sources	
D4.T2.A4	Estimate time required	
D4.T2.A5	Estimate materials required	
D4.T2.A6	Communicate changes properly through chain of command	
D4.T2.A7	Identify deviations from the scope of work	
D4.T2.A8	Set expectations with the responsible party regarding scope of work changes	

Identifier	Content Area	Exam Weight
D4.T2.A9	Process forms and documentation	
D4.T3	Task 3: Post necessary paperwork, (e.g. permits, lead-based paint EPA requirements, historic preservation).	3.4%
	Knowledge of:	
D4.T3.K1	Safety protocols	
D4.T3.K2	Code compliance	
D4.T3.K3	Scope of work	
D4.T3.K4	Posting requirements of permits, certificates, and signage	
D4.T4	Task 4: Monitor safety practices.	4.7%
	Knowledge of:	
D4.T4.K1	Safety protocols	
D4.T4.K2	Manufacturer specifications	
D4.T4.K3	Code compliance	
D4.T4.K4	Scope of work	
	Ability to:	
D4.T4.A1	Recognize noncompliance with safety protocols	
D4.T4.A2	Enforce safety protocols	
D4.T4.A3	Make onsite corrections to ensure safety	
D4.T5	Task 5: Maintain and document project progression, personnel control, and compliance.	3.3%
	Knowledge of:	
D4.T5.K1	Safety protocols	
D4.T5.K2	Manufacturer specifications	
D4.T5.K3	Code compliance	
D4.T5.K4	Scope of work	
D4.T5.K5	Material disposal requirements	
D4.T5.K6	Appropriate forms and written documentation	
D4.T5.K7	Prerequisite and individual tasks that make up the scope of work	
D4.T5.K8	Capabilities and limitations of members of the crew and contractors	
D4.T5.K9	Required standards and procedures	
D4.T5.A1	Ability to: Verify that all components of a day's scope of work have been completed and cleaned up appropriately	
D4.T5.A2	Conduct a visual inspection	
D4.T5.A3	Monitor and adjust use of resources	
D4.T5.A4	Supervise work in progress	

Identifier	Content Area	Exam Weight
D4.T5.A5	Prioritize activities of crew	
D4.T5.A6	Confirm and document with notes or images that assigned tasks are completed (e.g. quantities, materials used, who completed the task, sign off, pictures)	
D4.T5.A7	Identify and explain deviations of the scope of work	
D4.T5.A8	Gain permission(s) to revise and adjust scope of work as appropriate	
D4.T5.A9	Provide corrective actions as necessary	
D5	Domain 5: Finalize Job	6.9%
D5.T1	Task 1: Verify that all components of the scope of work have been completed in compliance with required codes and standards.	3.8%
	Knowledge of:	
D5.T1.K1	Safety protocols	
D5.T1.K2	Manufacturer specifications	
D5.T1.K3	Code compliance	
D5.T1.K4	Scope of work	
D5.T1.K5	Diagnostic equipment	
D5.T1.K6	Data collection	
D5.T1.K7	Required standards and procedures	
D5.T1.K8	Hazard containment	
D5.T1.K9	Applicable building science	
D5.T1.K10	Required signatures	
	Ability to:	
D5.T1.A1	Use diagnostic equipment	
D5.T1.A2	Evaluate a project for compliance with program or policy requirements and applicable codes and standards	
D5.T1.A3	Verify that all debris and work materials have been cleaned from the job site	
D5.T1.A4	Review scope of work with responsible party	
D5.T1.A5	Provide client education according to specified standards of quality and performance	
D5.T1.A6	Communicate project close out (product manuals, utility rebates, next steps, etc.) Verify placement of all required insulation certificates and that client has received	
D5.T1.A7	copies of user manuals for any equipment installed	
D5.T1.A8	Perform walk through with homeowner/responsible party	
D5.T1.A9	Obtain homeowner/responsible party job-completion sign-off signatures as required	
D5.T2	Task 2: Complete all post-work documentation as required (e.g. materials, laborhours, photos, certified renovator signatures, information for inspectors).	3.1%
	Knowledge of:	
D5.T2.K1	Code compliance	
D5.T2.K2	Scope of work	

Identifier	Content Area	Exam Weight
D5.T2.K3	Required documentation	
	Ability to:	
D5.T2.A1	Integrate or record information from multiple sources	