



Technical Report
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Early Fuel Cell Market Deployments: ARRA and Combined (IAA, DLA, ARRA)

Quarter 4 2013 Composite Data Products

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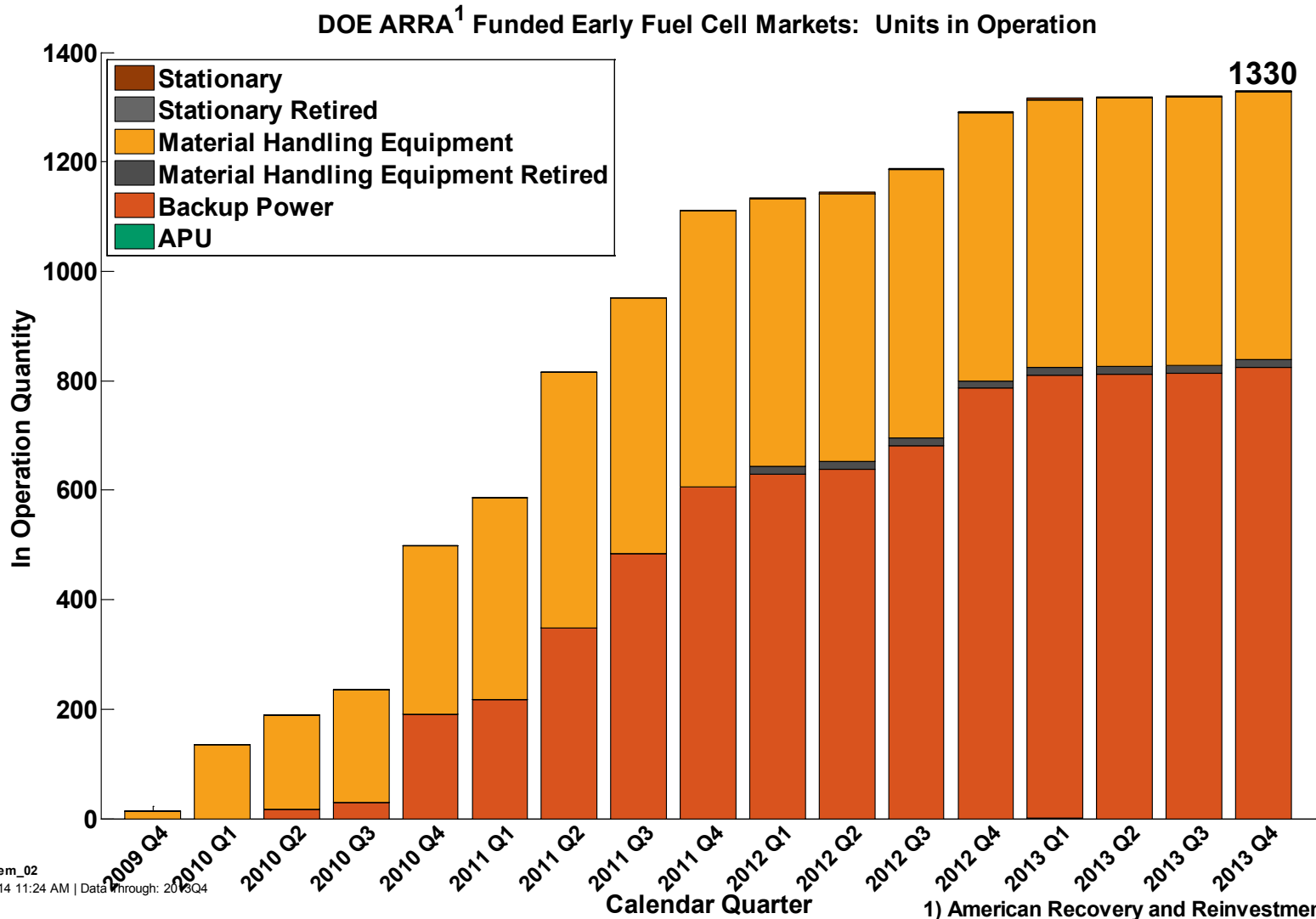
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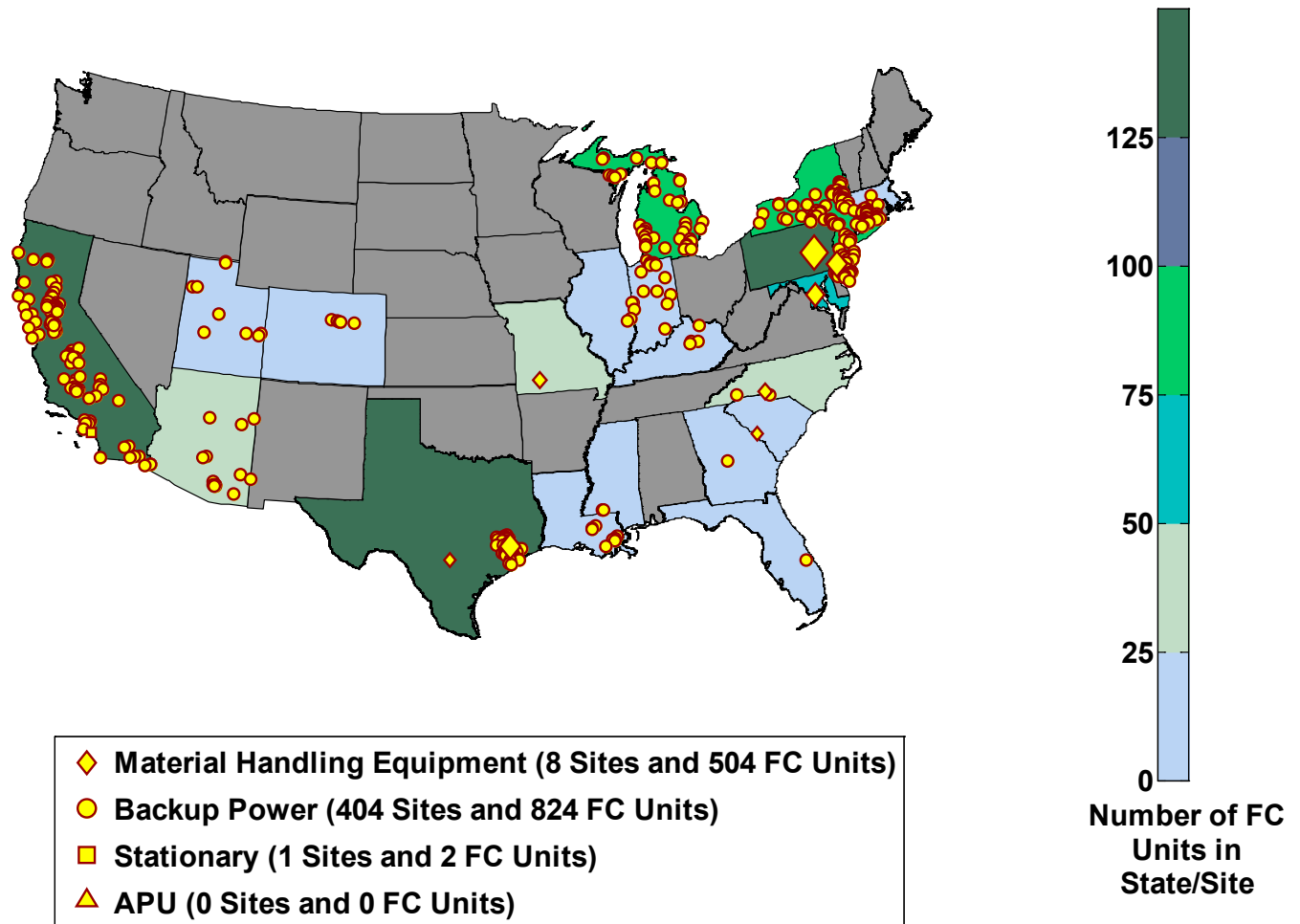
CDP-ARRA-EM-02: Fuel Cell Units in Operation

Current and Projected Quantities



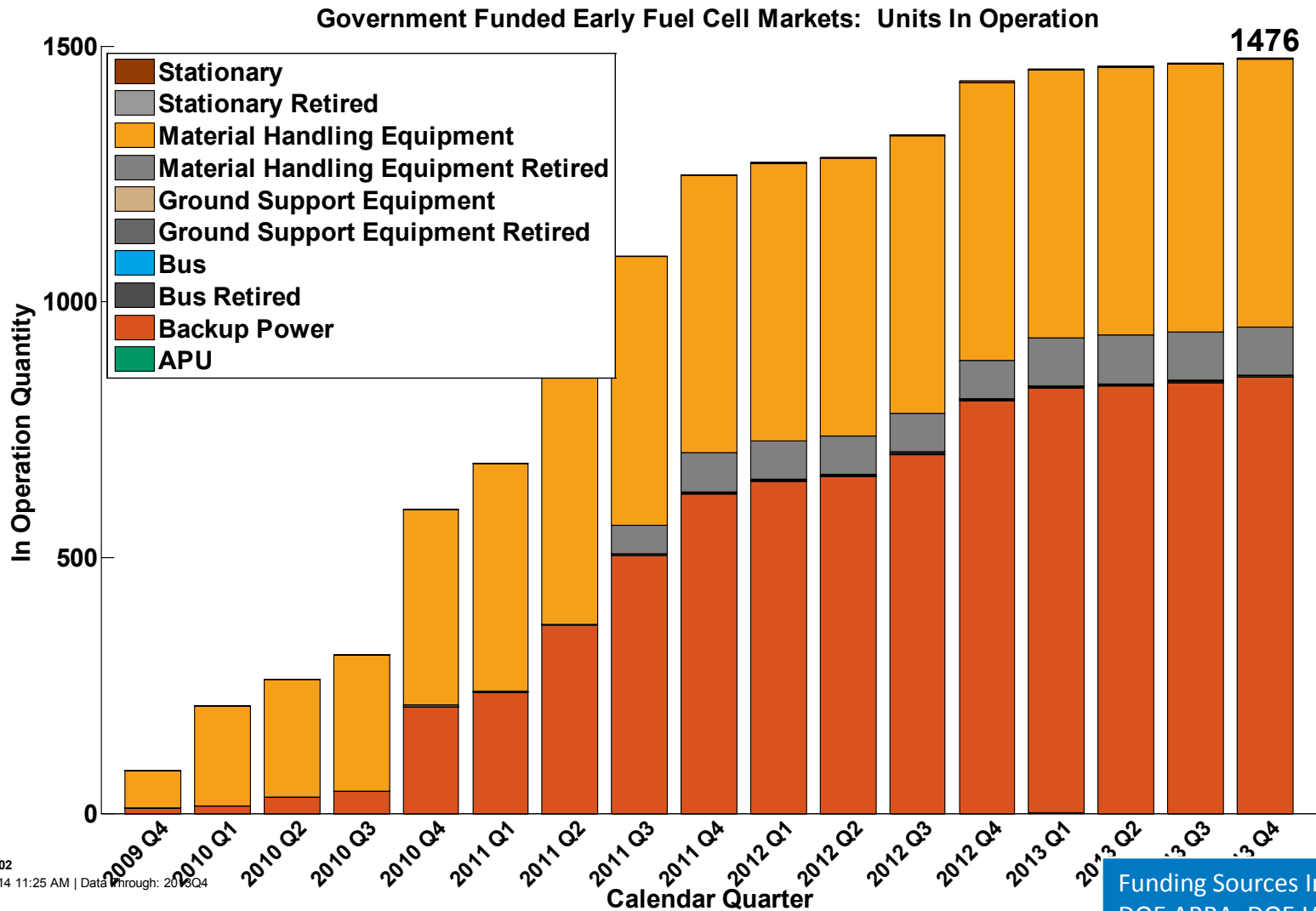
CDP-ARRA-EM-03: Early Fuel Cell Market Deployment Sites

FC Unit Locations - ARRA



- **Early Fuel Cell Market Deployments**
 - U.S. Department of Energy American Recovery and Reinvestment Act of 2009 (DOE ARRA)
 - U.S. Department of Energy Interagency Agreements (DOE IAA)
 - U.S. Department of Defense (DoD) Defense Logistics Agency (DLA)

Government/Industry Fuel Cell Units in Operation



Government/Industry Early Fuel Cell Market Deployment Sites

FC Unit Locations - Early Market Applications

